1	UNITED STATES BANKRUPTCY COURT		
	FOR THE WESTERN DISTRICT	STERN DISTRICT OF NORTH CAROLINA	
2	CHARLOTTE DIVISION		
3	IN RE:) Chapter 11	
)	
4	LTL MANAGEMENT LLC,) CASE NO. 21-30589	
)	
5	Debtor.)	
)	
6)	
)	
7	LTL MANAGEMENT LLC,)	
8	Plaintiff,)	
0	Pidintii,)	
9	VS.) Adversary Proceeding	
) No. 21-03032	
10	THOSE PARTIES LISTED ON)	
	APPENDIX A TO COMPLAINT)	
11	and JOHN AND JANE DOES 1-1000,)	
)	
12	Defendants.)	
13			
	C O N F I D E N T I A L		
14	DEPOSITION OF ADAM LISMAN		
15	SATURDAY, OCTOBER 30, 2021		
10	2:00 p.m.		
16	-		
17	REMOTE TRANSCRIPT OF PROCEEDINGS had in		
18	the above-entitled cause, on the above date, before		
19	Juliana F. Zajicek, Registered Professional Reporter,		
20	Certified Shorthand Reporter and Certified Realtime		
21	Reporter.		
22			
23	GOLKOW LITIGATION SERVICES		
	877.370.DEPS deps@golkow.com		
24			

- 1 relationship.
- 2 Usually with the parent company, because
- 3 J&J has a master corporate sweep account from a cash
- 4 perspective where the operating company's cash is
- 5 swept into a master account, I think every day, so on
- 6 any -- at the end of any given day an operating
- 7 company usually doesn't have any cash in its account
- 8 because it is automatically swept in.
- 9 Q. And when you say the operating company
- 10 usually doesn't have any cash because it's swept in,
- 11 could you explain what you mean by that?
- 12 A. Right. So I'm not the treasurer, but I
- 13 believe all of the operating subs, they -- as they
- 14 collect receivables from customers, et cetera,
- 15 bringing cash into the company, every -- at the end of
- 16 every day all of those accounts are centrally linked
- 17 to a central corporate bank account. For all of our
- 18 subs, at least within the US, probably a little more
- 19 complicated outside of the US, but all of the accounts
- in the US feed into one, maybe two US-held centrally
- 21 bank accounts.
- 22 Q. And the centrally held bank accounts are
- in the name of Johnson & Johnson, the ultimate parent
- 24 company, is that correct?

- 1 Q. Okay. And what -- what is that -- well, I
- 2 stand corrected, because it looks like there is a
- 3 couple of other accounts there as well.
- If you look at Row 28, for example, it
- 5 ends in "12" instead of "24," but what is your
- 6 understanding of what these accounts are that were
- 7 pulled or extracted?
- 8 A. So the -- I'll say the parent account that
- 9 all of these would fall under would be an account
- 10 called "Other Income and Other Expense." There might
- 11 be a few different sub accounts. You can call it
- 12 "Other Income A, B, C." That would be what's shown
- 13 there, which is why the -- the numbers in Column A
- 14 aren't exactly the same.
- 15 Q. And what in general, what does "Other
- 16 Income and Other Expense" refer to?
- 17 A. So in our chart of accounts to keep track
- 18 of everything, we have definitions of what's to be
- 19 reported within every account that we use to report
- 20 financial information. Other Income and Expense is a
- 21 miscellaneous catchall for things that we don't
- 22 standardly report on, something like revenue or cost
- of goods sold or selling and administration expenses.
- Items within Other Income and Expense are

- 1 question.
- 2 Go ahead.
- 3 BY THE WITNESS:
- 4 A. All of the parties that I have named
- 5 previously in either the corporate finance group or on
- 6 the corporate legal team that I've named.
- 7 BY MR. SATTERLEY:
- 8 Q. The creation of LTL, it likewise has the
- 9 daily sweeps into the central J&J bank account,
- 10 correct?
- 11 A. I don't know.
- 12 O. The -- what is the J&J central bank
- 13 account, which bank?
- 14 A. I don't know.
- 15 Q. You said the -- that J&J has a policy on
- 16 allocations of costs to the various subsidiaries that
- 17 you've seen in the past.
- 18 You said it has a date on it, but you
- 19 don't know the exact date, is that fair?
- 20 A. That was pertaining to the accounting for
- 21 legal-related costs, yes.
- Q. Sure. And you say the J&J policy on
- legal-related costs, you said you think it was more
- 24 than ten years ago?

- 1 A. I would think so. We are pretty good
- 2 about having accounting policies in place especially
- 3 after Sarbanes-Oxley in the early 2000s, so it
- 4 probably dates back to around then, correct.
- 5 Q. And that's a J&J policy, correct, the
- 6 enterprise, a J&J enterprise policy, correct?
- 7 A. Correct, we --
- 8 MR. RASMUSSEN: Objection to the form of the
- 9 question.
- 10 BY THE WITNESS:
- 11 A. We issue accounting policies and
- 12 procedures to apply to all of our subs, yes.
- 13 BY MR. SATTERLEY:
- 14 Q. And who specifically from J&J, the
- 15 enterprise, wrote the accounting policy dealing with
- 16 legal costs?
- 17 A. I don't know the answer to that question,
- 18 who would have been the author over ten years ago, I
- 19 don't know.
- Q. But was there an arm's length negotiation
- 21 between J&J and its various subsidiaries regarding the
- 22 legal costs?
- MR. RASMUSSEN: Objection to the form of the
- 24 question.

- 1 BY THE WITNESS:
- 2 A. I do not know.
- 3 BY MR. SATTERLEY:
- Q. But do you know whether there was any
- 5 negotiation whatsoever between the various corporate
- 6 entities and Johnson & Johnson, the enterprise,
- 7 regarding this policy on legal costs?
- 8 MR. RASMUSSEN: Objection to the form of the
- 9 question.
- 10 BY THE WITNESS:
- 11 A. I do not know.
- 12 BY MR. SATTERLEY:
- Q. But I think you said earlier the J&J
- 14 policy on legal costs is not mandated by GAAP,
- 15 correct?
- 16 A. Is a specific policy on dealing with legal
- 17 costs of your subsidiaries in GAAP, no, GAAP is not
- 18 that.
- 19 Q. And you said -- and you also said that the
- 20 accounting for liability -- legal liabilities is the
- 21 most subjective area with regards to GAAP, correct?
- 22 A. It is one of the most subjective areas,
- 23 yes.
- Q. And so with regards to the way J&J treats

- 1 judgments, even if there is a judgment against J&J,
- 2 the enterprise, J&J will internally charge it to a
- 3 subsidiary, correct?
- 4 A. If there is a --
- 5 MR. RASMUSSEN: Objection to the form of the
- 6 question.
- 7 BY THE WITNESS:
- 8 A. If there is a ruling or a judgment against
- 9 J&J the parent company, that ultimate payment and
- 10 obligation to make payment will be reflected to the
- 11 J&J company to which the product tied into the matter
- 12 it pertains.
- 13 BY MR. SATTERLEY:
- Q. So that's an internal accounting decision
- as opposed to a legal decision, correct?
- 16 A. That is a --
- MR. RASMUSSEN: Objection to the form of the
- 18 question.
- 19 BY THE WITNESS:
- 20 A. That is not an accounting decision because
- 21 it's arbitrary. It is an accounting decision because
- 22 accounting follows the nature of the transaction and
- 23 the nature of the costs. Accounting is step two. If
- there is a cost related to a product related to a